

~~TOP SECRET~~

20 October 1954

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Survey of the Office of the Comptroller

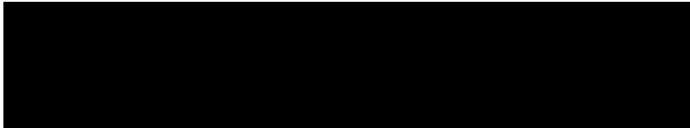
1. The attached survey sets forth for your consideration conclusions, recommendations, and supporting data on the Office of the Comptroller in particular and fiscal management in general.

2. In comparison with the past there has been significant progress in fiscal management throughout the Agency, including the Office of the Comptroller. Nevertheless, in several important respects fiscal management is still below the required standards, and the Director and the Agency are in an unnecessarily vulnerable position.

3. It is an inescapable conclusion that a strong and aggressive Comptrollership is essential. While the Comptroller is performing his operating functions capably, the establishment of a strong Comptrollership is being retarded. The basic reasons are: (a) senior officials and chiefs of offices and divisions have not adequately fulfilled their command responsibilities for developing, utilizing, and enforcing fiscal management; and (b) the Comptroller has not been sufficiently aggressive in performing his staff functions.

4. The recommendations in this survey extend beyond the Office of the Comptroller and relate to all major components of the Agency. These recommendations are essential for correction of the deficiencies in fiscal management. It is recommended that the Deputy Director (Administration) be designated as the Director's executive agent for arranging for the implementation of these recommendations.

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W. Lyman B. Kirkpatrick
Inspector General

Attachment
Subject Survey

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